EARNINGS RESULTS

3rd Quarter 2025

Index

Highlights

7.2bn

2025 Guidance reiterated. From an operations point of view, the company estimates **Commercial Aviation deliveries between 77 and 85 aircraft**, and **Executive Aviation deliveries between 145 and 155 aircraft.** From a financial point of view, **revenues** in the **US$7.0 to US$7.5 billion range, adjusted EBIT margin between 7.5% and 8.3%**, and **adjusted free cash flow of US$200 million or higher** for the year.

BBB

S&P upgraded our credit rating from "BBB-" to "BBB" (2 notches above IG threshold) and, in addition, Fitch Ratings and Moody's revised their outlook for the company from stable to positive ("BBB-" and "Baa3" ratings or 1 notch above IG threshold).

2bn

Revenues totaled **US$2,004 million** in **3Q25 – all-time high 3rd quarter** – +18% yoy. Highlights for Commercial Aviation and Defense & Security revenues with +31% and +27% yoy growth.

+8.6%

Adjusted EBIT reached **US$172.0 million** with an **+8.6% margin in 3Q25** (+17.6% in 3Q24; +8.7% ex Boeing agreement). U.S. import tariffs totaled US$17 million during the quarter (85bp); US$27 million year-to-date.

300M

Adjusted free cash flow w/o Eve was US$300.3 million during the period because of higher number of aircraft delivered and lower accounts receivables.

62

Embraer delivered **62 aircraft** in **3Q25**, of which **20 were commercial jets** (13 E2s and 7 E1s), **41 were executive jets** (23 light and 18 medium) while **1 was defense** (KC-390 Millennium); **+5%** versus **59** aircraft delivered yoy.

31.3bn

Firm order backlog of US$31.3 billion in 3Q25 – an all-time high. For more information please see our 3Q25 Backlog and Deliveries release.

To access the spreadsheet containing the data available in our Investor Relations website **click here.**

Main Financial Indicators

In millions of U.S dollars, except % and earnings per share data

IFRS	3Q25	2Q25	3Q24	9M25	9M24
Revenue	**2,003.5**	**1,819.2**	1,692.4	**4,925.7**	4,083.2
Adjusted EBITDA	**236.3**	**245.5**	356.6	**590.3**	594.0
Adjusted EBITDA margin %	**11.8%**	**13.5%**	21.1%	**12.0%**	14.5%
Adjusted EBIT	**172.0**	**191.8**	297.5	**425.8**	443.0
Adjusted EBIT margin %	**8.6%**	**10.5%**	17.6%	**8.6%**	10.8%
Adjusted net income[1]	**54.4**	**118.9**	221.0	**99.7**	288.5
Earnings per share - ADS basic	**0.6355**	**0.4283**	0.9736	**1.4640**	1.6711
Adjusted free cash flow w/o Eve	**300.3**	**(161.6)**	241.1	**(247.1)**	(320.1)
Net cash w/o Eve*	**(439.3)**	**(688.7)**	(1,085.6)	**(439.3)**	(1,085.6)

** Net cash w/o Eve represents cash and cash equivalents, plus financial investments, minus short-term and long-term loans and financing, less Eve's net cash. Financials are delivered from unaudited information.*

[1]Adjusted Net Income is a non-GAAP measure, calculated by adding Net Income attributable to Embraer Shareholders plus Deferred income tax and social contribution for the period, in addition to adjusting for non-recurring items. Under IFRS for Embraer's Income Tax benefits (expenses) the Company is required to record taxes resulting from unrealized gains or losses due to the impact of changes in the Real to US Dollar exchange rate over non-monetary assets (primarily Inventory, Intangibles, and PP&E). The taxes resulting from gains or losses over non-monetary assets are considered deferred taxes and are presented in the consolidated Cash Flow statement, under Deferred income tax and social contribution. Adjusted Net Income also excludes the net after-tax special items. Financials are derived from unaudited information.

São Paulo, Brazil, November 4, 2025

(B3: EMBJ3, NYSE: EMBJ). The company's operating and financial information is presented, except where otherwise stated, on a consolidated basis in United States dollars (US$) in accordance with IFRS. The financial data presented in this document as of and for the quarters ended September 30, 2025 (3Q25), June 30, 2025 (2Q25), and September 30, 2024 (3Q24), are derived from the unaudited financial statements, except annual financial data and where otherwise stated.

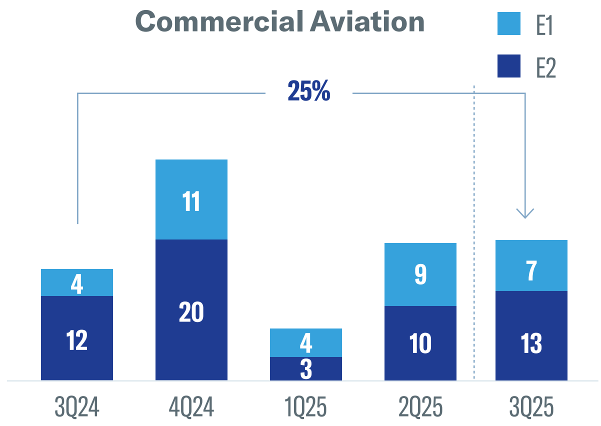
2025 Guidance *(Eve Not Included)*

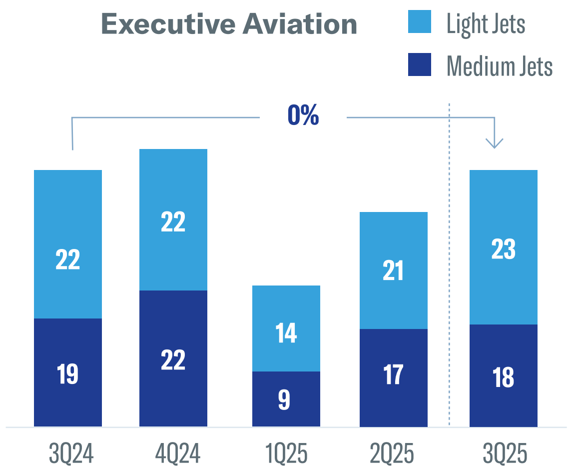
2025 Guidance reiterated. From an operations point of view, the company estimates **Commercial Aviation deliveries between 77 and 85 aircraft**, and **Executive Aviation deliveries between 145 and 155 aircraft**. From a financial point of view, **revenues in the US$7.0 to US$7.5 billion range, adjusted EBIT margin between 7.5% and 8.3%,** and **adjusted free cash flow of US$200 million or higher** for the year.

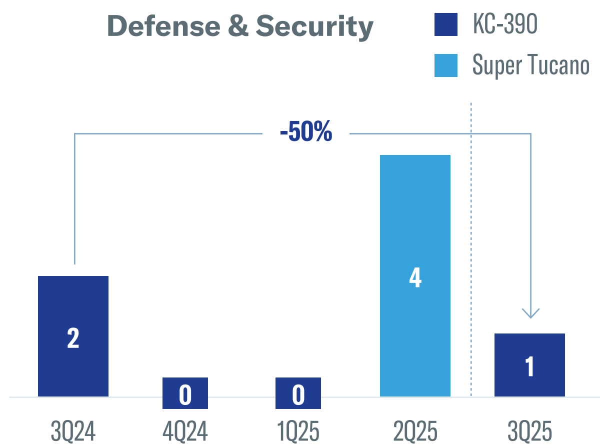
2025 GUIDANCE	
Commercial Aviation deliveries	**77 - 85**
Executive Aviation deliveries	**145 - 155**
Consolidated revenues (US$ billion)	**7.0 - 7.5**
Adjusted EBIT margin	**7.5% - 8.3%**
Free cash flow (US$ million)	**200 or higher**

Deliveries and Backlog

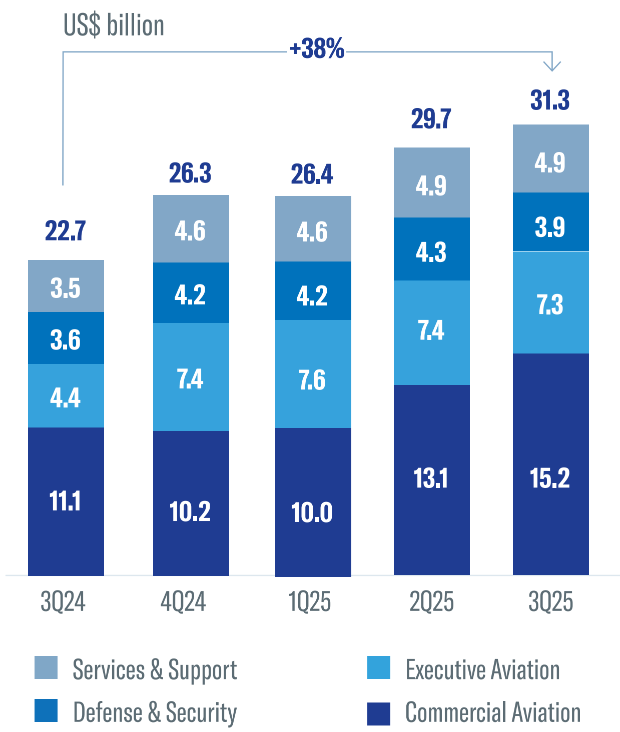
Embraer delivered 62 aircraft in 3Q25, of which 20 were commercial jets (13 E2s and 7 E1s), 41 were executive jets (23 light and 18 medium) and 1 was defense related (KC-390 Millennium). The result is +5% versus 59 aircraft delivered year-over-year (yoy). The number of deliveries for Commercial Aviation was +25% higher compared to 3Q24, while Executive Aviation was flat. For more information please see our [3Q25 Backlog and Deliveries release.]





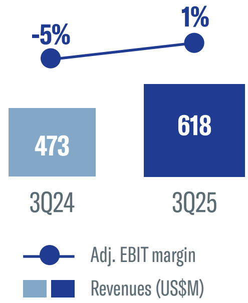


The company's backlog reached US$31.3 billion in 3Q25, +5% qoq, surpassing the previous historical all-time high. Compared to a year ago, the company wide backlog increased +38% with highlights across all business units. For instance, the backlog for Executive Aviation and Services & Support increased +65% and +40% yoy, respectively; for Commercial Aviation +37% yoy while for Defense & Security +8% yoy.



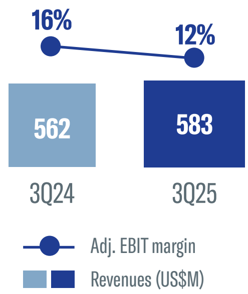
Revenue, Gross Margin and Adjusted EBIT

Consolidated revenue of US$2,004 million in 3Q25 represented an +18% increase yoy. Commercial Aviation and Defense & Security, whose revenues increased +31% and +27% when compared to last year, were the highlight of the quarter. Meanwhile, Services & Support and Executive Aviation also performed well with revenues +16% and +4% yoy, respectively.



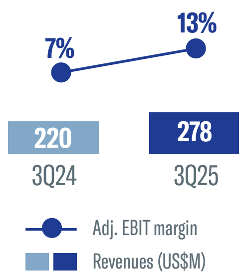
Commercial Aviation

Revenues were US$618 million, +31% higher yoy underpinned by better product mix and higher volumes and prices. Gross margin increased from +4.3% to +7.1% yoy while Adjusted EBIT increased from -4.8% to +1.3% yoy, supported by operating leverage and lower Other operating expenses (i.e. tax credits during the current period and negative one-time items a year ago).



Executive Aviation

Revenues totaled US$583 million, +4% yoy propped by higher prices. However, the gross margin decreased from +23.4% versus +18.7% a year ago because of product mix, U.S. import tariffs (US$15 million; 260bp) and higher costs (i.e. logistics). Consequently, Adjusted EBIT margin decreased from +16.3% to +12.1% yoy and reflected gross margin variance.

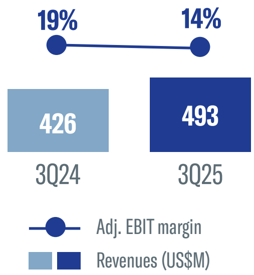


Defense & Security

Revenues reached US$278 million, +27% yoy because of higher KC-390 volumes and a one-off positive contract-related adjustment. Gross margin increased from +16.8% to +20.3% yoy impacted by operating leverage and client mix (i.e. more exports), in accordance with the percentage of completion calculation method. Consequently, the adjusted EBIT margin improved from +7.2% to +12.9% yoy.

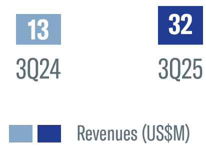
Services & Support

Revenues totaled US$493 million, +16% yoy driven by higher volumes across all segments, particularly in Commercial Aviation, Executive Aviation and the ramp-up of the OGMA GTF engine shop. The gross margin decreased from +29.2% to +24.9% yoy primarily due to service and materials delays. U.S. import tariffs for the division were US$2 million (40bp) during the quarter. Consequently, the Adjusted EBIT margin decreased from +18.7% to +13.7% yoy.



Others

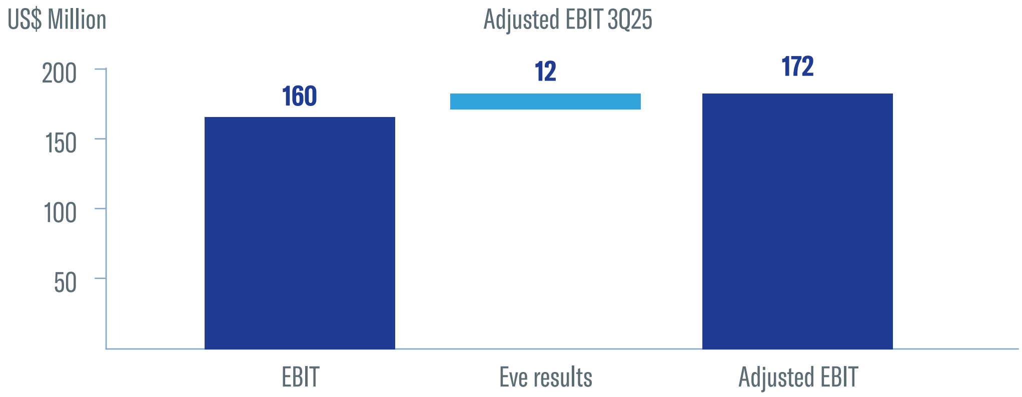
Include Agricultural Aviation (i.e. crop duster), the cyber division Tempest, the recently included landing gear division, and other businesses. Revenues for the segment rose +150% from US$13 million to US$32 million yoy because of the inclusion of the reclassified landing gear division in early 2025.



Financials are derived from unaudited information.

Adjusted EBIT / Earnings Before Interest & Taxes

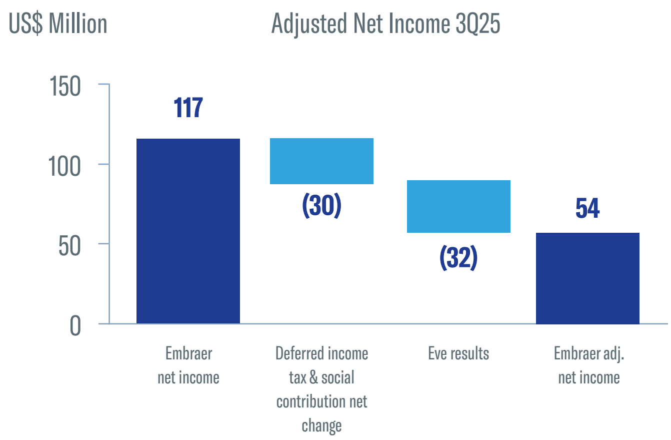
Adjusted EBIT was US$172.0 million with an +8.6% margin after we add back US$12.4 million from extraordinary items (i.e. Eve's results), compared to US$297.5 million with a +17.6% margin a year ago, driven by lower Executive Aviation and Services & Support operational results. However, there was a significant one-time item (i.e. US$150 million from the Boeing arbitration agreement) in 3Q24 which boosted the Adjusted EBIT margin by circa 900 basis points (from +8.7% to +17.6%) for the period. Reported EBIT was US$159.6 million in the quarter (+8.0% margin) compared to US$285.2 million a year ago (+16.9% margin).



Financials are derived from unaudited information.

Adjusted Net Income

Adjusted net income was US$54.4 million for the quarter compared to US$221.0 million a year ago if extraordinary items are excluded such as US$(29.9) million in deferred taxes and US$(32.3) million from Eve's results. Net income attributable to Embraer shareholders and net income per ADS (American Depositary Shares) were US$116.6 million and US$0.6355 in 3Q25, compared to US$178.8 million and US$0.9736, respectively, in 3Q24.

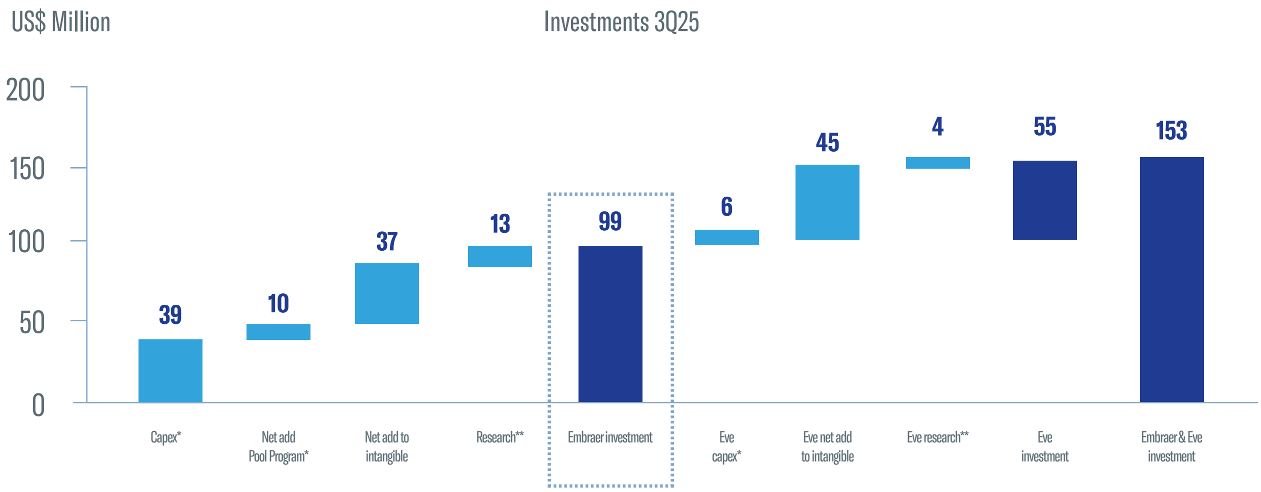


Financials are derived from unaudited information.

Investments

Embraer, on a stand-alone basis, invested a total of US$98.6 million in 3Q25 compared to US$110.9 million in 3Q24. Capital expenditures amounted to US$38.7 million (US$58.7 million a year ago), net additions to the Pool Program (spare parts) another US$9.8 million (US$9.8 million a year ago), net add to intangibles US$37.4 million (US$33.2 million a year ago) and research US$12.7 million (US$9.2 million a year ago).

Meanwhile, Eve invested a total of US$54.8 million during the quarter (US$28.2 million a year ago), of which US$5.7 million were capital expenditures, US$44.8 million net add to intangibles and US$4.3 million research. Consequently, Embraer and Eve, on a consolidated basis, invested a total of US$153.4 million during the period (US$139.1 million a year ago).



**PP&E (Capex + Net add Pool Program) US$54.2 million considers only related cash inflows and outflows during the period; US$55.9 million in the Free Cash Flow section reflects accruals from the indirect cash flow accounting methodology [Acquisition of and Proceeds from sale of PP&E: US$60.4 million and US$(4.5) million; CF].*
*** Research expenditures are expensed (i.e. not capitalized).*
Financials are derived from unaudited information.

Currently, Embraer on a stand-alone basis has three main sustainable growth projects:

- *Executive Aviation (US$90 million capex during 2024-2027; Gavião Peixoto SP, Brazil & Melbourne FL, USA):* an increase in the production capacity for the business by 2027 in-line with its recent backlog growth;
- *Services & Support (US$90 million capex during 2021-2026; OGMA Portugal):* brand new line for induction of PW1100 and PW1900 engines with start of operations in 2024 and full ramp (US$500 million revenues) in 2028; and
- *Services & Support (US$70 million capex during 2025-2026; Fort Worth TX, USA)*: an increase in the MRO footprint to service Commercial Aviation clients in North America by 50%+ in 2027.

Working Capital *(Eve Not Included)*

Working capital decreased US$(203.2) million during 3Q25 mainly because of lower accounts receivables. In the assets side, the main decrease was in a) Trade accounts receivable [US$(120.7) million related to Commercial Aviation] while, in the liabilities side, the main increase was in b) Other payables (US$95.7 million).

in millions of U.S. dollars

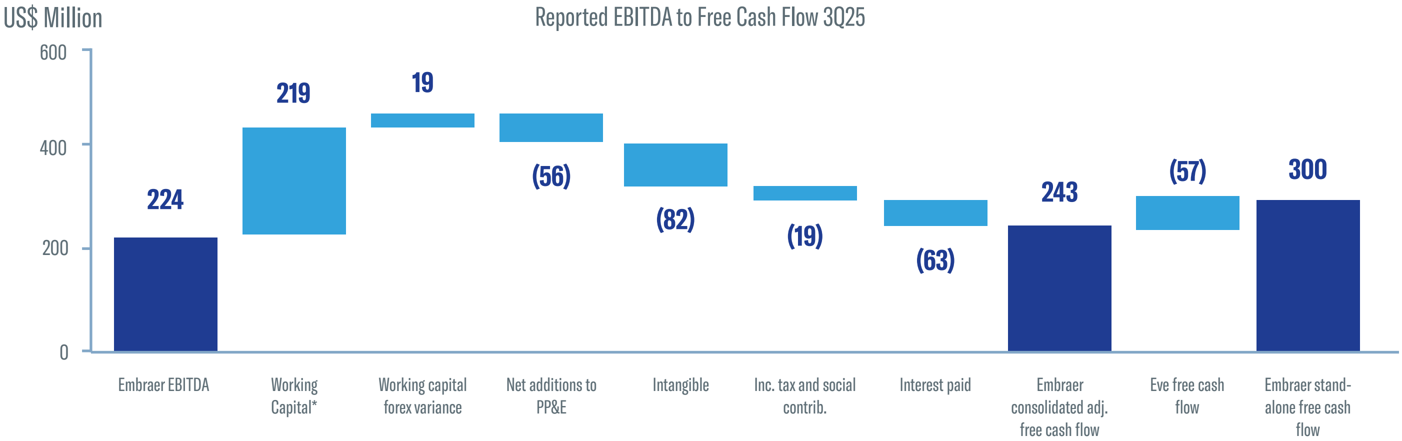
	Balance Sheet Data w/o Eve	3Q25	2Q25	3Q24	Δ qoq	Δ yoy
	Inventories	**3,645.5**	**3,578.3**	3,336.0	**67.2**	309.5
	Trade accounts receivable	**237.7**	**358.4**	255.4	**(120.7)**	(17.7)
A	Customer and commercial financing	**5.1**	**24.0**	42.0	**(18.9)**	(36.9)
	Contract assets	**797.5**	**786.9**	746.0	**10.6**	51.5
	Other assets	**811.2**	**829.5**	879.8	**(18.3)**	(68.6)
	Contract liabilities	**3,312.4**	**3,314.9**	2,850.1	**(2.5)**	462.3
B	Trade accounts payable	**1,193.9**	**1,164.4**	1,155.2	**29.5**	38.7
	Trade accounts payable - Supplier finance	**51.0**	**50.6**	48.4	**0.4**	2.6
	Other payables	**1,539.8**	**1,444.1**	1,366.6	**95.7**	173.2
	Working Capital (A-B)	**(600.1)**	**(396.9)**	**(161.1)**	**(203.2)**	**(439.0)**

Financial data is derived from unaudited information.

Inventories: *raw materials, work in progress, spare parts and finished goods.* ***Trade accounts receivable:*** *amount owed by clients for products sold and not paid yet.*
Customer and commercial financing: *amount owed by clients for financing provided for products sold and not paid yet.* ***Contract assets:*** *rights to compensation for the work already completed but not yet billed at the reporting date.* ***Contract liabilities:*** *non-refundable advance payments received prior to a) delivery of aircraft or b) the acceptance of managerial stages under long-term contracts, as well as supply of spare parts, training, technical assistance and other obligations included in aircraft sales contracts.* ***Trade accounts payable:*** *amount owed by the company for goods and/or services provided by suppliers.* ***Trade accounts payable – supplier finance:*** *amount owed by the company for goods and/or services provided by suppliers which were invoiced to financial institutions for early payment.*

Free Cash Flow

Embraer on a stand-alone basis Adjusted free cash flow was US$300.3 million in 3Q25. The net cash generation during the period was supported mainly by operating activities (US$223.9 million EBITDA) and lower working capital requirements (US$219.2 million) because of higher aircraft deliveries and lower account receivables during the quarter.

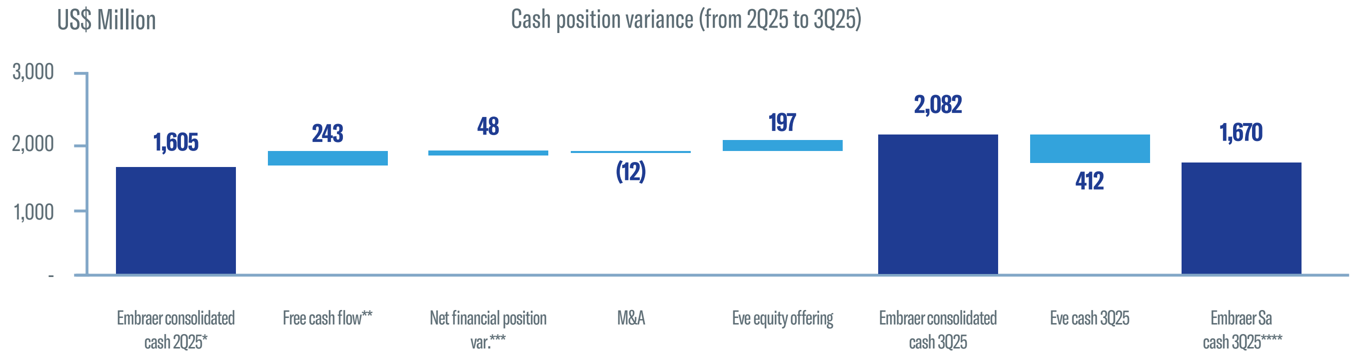


** Working capital change for Embraer consolidated US$219.2 million; Embraer stand-alone US$203.2 million and Eve US$16.0 million.*
Financials are derived from unaudited information.

Cash Position Variance

Embraer's liquidity position remains strong as its cash position on a consolidated basis reached US$2,081.5 million at the end of 3Q25, and it is complemented by its undrawn US$1.0 billion Revolver Credit Facility (RCF). The consolidated cash position was US$476.2 million higher than the US$1,605.3 million in 2Q25.

The company generated US$243.2 million in free cash flow during the quarter [Embraer stand-alone US$300.3 million and Eve US$(57.1) million]. Net financial position variance was US$47.8 million [mainly due to US$(40.3) million in loans amortizations], M&A net investments were US$12.2 million, Eve completed a net US$197.4 million equity offering, and there were no dividend payments in the period. Meanwhile, Eve's cash position stood at US$411.6 million in 3Q25. Therefore, Embraer on a stand-alone basis finished the quarter with US$1,669.9 million in cash in part because of business seasonality.



** Cash includes cash & cash equivalents, current and non-current financial investments (BS).*
*** Embraer consolidated free cash flow: 3Q25 Embraer stand-alone US$300.3 million and Eve US$(57.1) million.*
**** Net financial position variance includes: net financial investments [US$(66.2) million; CF], loans amortizations [US$(40.3) million; CF] repayment / proceeds from borrowings (US$96.6 million; CF), lease payments [US$(6.3) million; CF], foreign exchange gain (loss), net [US$(0.8) million; CF] and change in current and non-current financial investments (US$64.8 million; BS).*
***** Sa = Stand-alone*
Financials are derived from unaudited information.

Debt & Liability Management

Embraer's stand-alone net cash position increased sequentially by US$249.4 million to US$(439.3) million in 3Q25, as a US$309.0 million increase in its cash position, supported by positive US$300.3 million free cash flow generation during the period, more than offset a US$59.6 million increase in gross debt. On an yearly basis, Embraer's stand-alone net cash position improved by US$646.3 million as the company continued to implement its debt liability strategy and reduce its financial gearing.

Recently, S&P upgraded Embraer's credit rating from "BBB-" to "BBB" (2 notches above IG threshold), while Fitch Ratings and Moody's revised their outlook for the company from stable to positive ("BBB-" and "Baa3" ratings or 1 notch above IG threshold).

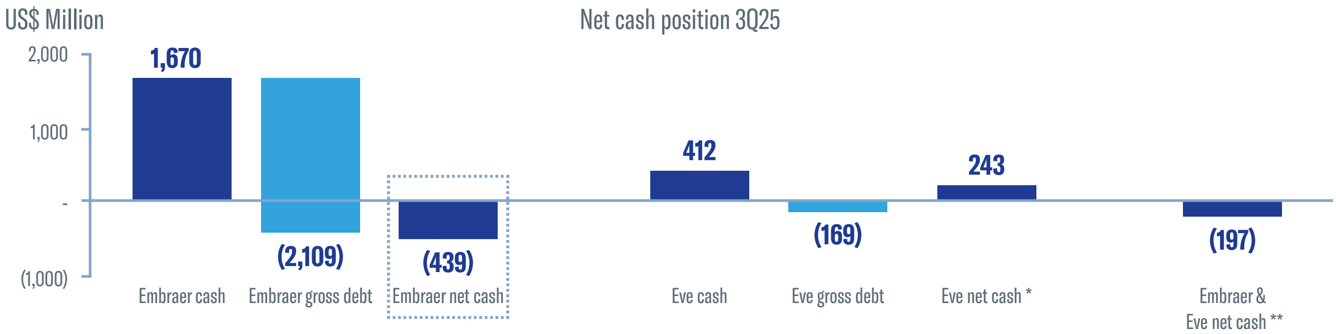
in millions of U.S. dollars

	3Q25	2Q25	3Q24	Δ qoq	Δ yoy
Embraer cash	**1,669.9**	**1,360.9**	1,491.5	**309.9**	178.4
Embraer gross debt	**2,109.2**	**2,049.6**	2,577.1	**59.6**	(467.9)
Embraer net cash	**(439.3)**	**(688.7)**	(1,085.6)	**249.4**	646.3
Eve cash	**411.6**	**244.4**	279.9	**167.2**	131.7
Eve gross debt	**169.1**	**155.7**	68.9	**13.4**	100.2
Eve net cash*	**242.5**	**88.7**	211.0	**153.8**	31.5
Embraer & Eve net cash**	**(196.8)**	**(600.0)**	(874.6)	**403.2**	677.8

** Eve's net cash = cash and cash equivalents plus financial investments minus short-term and long-term loans.*
*** Embraer and Eve's net cash = cash and cash equivalents plus financial investments short-term and long term minus loans short-term and long-term.*
Financials derived from unaudited information.

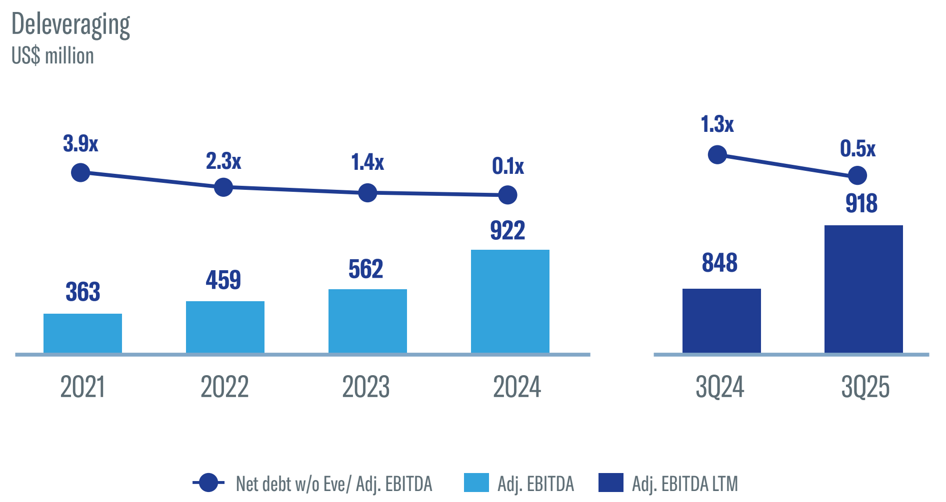
Embraer announced a new liability management initiative in 3Q25 which was partially executed in October and will be fully concluded in 4Q25. The company issued a US$1 billion, long 12-year bond at 130bp over U.S. Treasury, with a coupon of 5.40% p.a.. It also repurchased US$142 million of 2028 bonds (coupon 6.95% p.a.) and US$480 million of 2030 bonds (coupon 7.00% p.a. - US$270 million left outstanding). In addition, the company announced the full redemption of the 2028 bonds (US$187 million) in October, with payment scheduled for November. The company will provide an update of its debt maturity profile and average cost of debt with its full year financials.

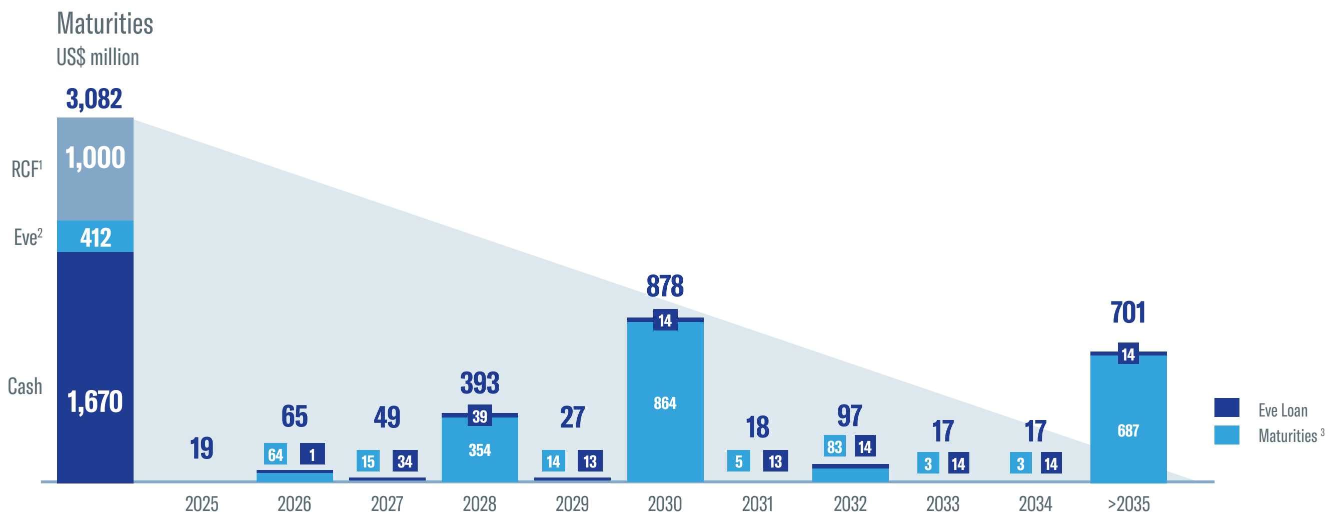
Eve's net cash position improved US$153.8 million to US$242.5 million in 3Q25, as the US$230 million equity capital raise completed during the quarter more than offset the negative US$(57.1) million free cash flow generation. Furthermore, Eve's gross debt increased marginally by US$13.4 million qoq to US$169.1 million, as the company continued to finance its research and development efforts. On an annual basis, Eve's net cash position improved by US$31.5 million as the company continued to protect its cash runway by offsetting its burn-rate with new equity financing rounds.



** Eve's net cash = cash and cash equivalents plus financial investments minus short-term and long-term loans.*
*** Embraer and Eve's net cash = cash and cash equivalents plus short-term and long-term financial investments minus short-term and long-term loans.*
Financials are derived from unaudited information.

In terms of debt profile, the average loan maturity remained practically unchanged at 5.9 years in 3Q25 compared to 6.0 years in the previous quarter. The loan term structure consisted of 96% in long-term contracts and only 4% in short-term ones. In the meantime, the cost of United States dollar-denominated loans decreased marginally to 6.33% per year in 3Q25 compared to 6.40% in 2Q25, while the cost of Brazilian real-denominated loans increased to 5.24% per year in 3Q25 compared to 4.41% per year in 2Q25. Finally, the cost of euro-denominated loans remained unchanged at 4.04% per year in 3Q25.

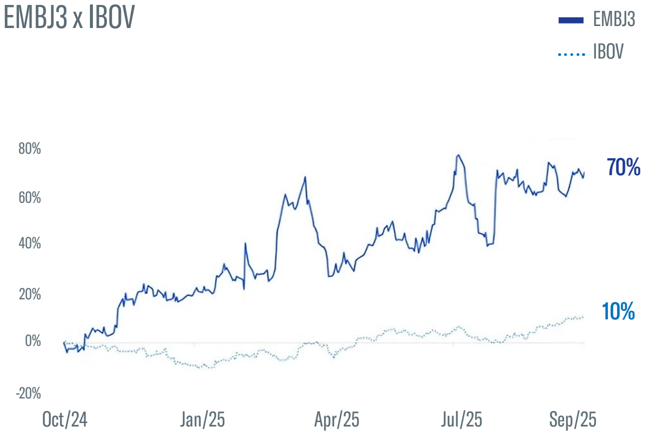




[1] Revolving Credit Facility.
[2] Eve's cash = Cash and cash equivalents plus financial investments.
[3] Maturities = Do not consider accrued interest and deferred costs.
*All numbers from Eve are IFRS.

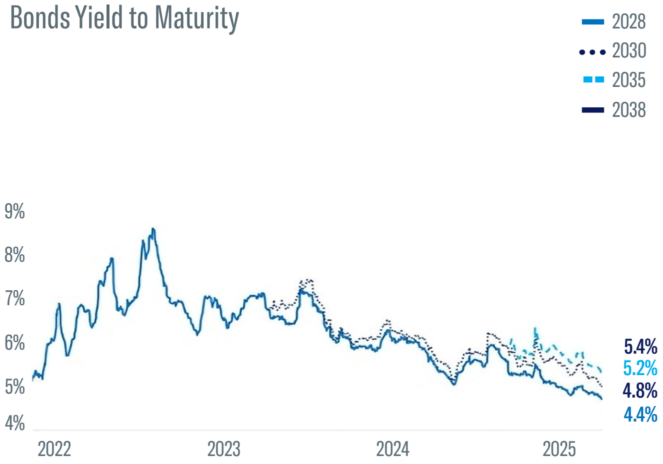
Capital Markets

EMBJ3 x IBOV

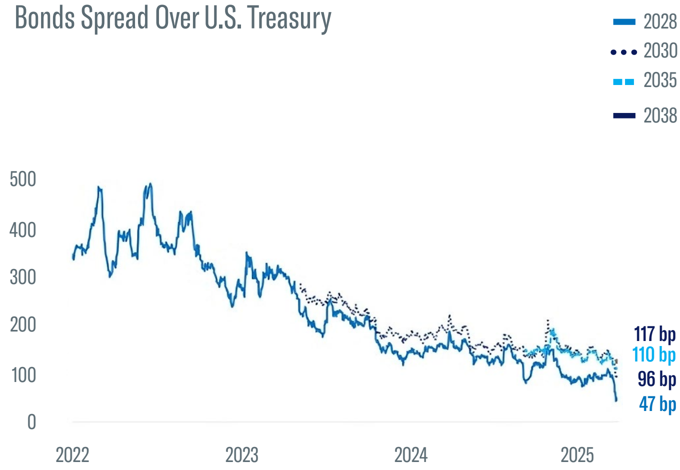


EMBJ x S&P 500

Bonds Yield to Maturity



Bonds Spread Over U.S. Treasury



Share price on September 30, 2025: EMBJ3 R$80.29 / EMBJ US$60.45;
Market Cap on September 30, 2025: EMBJ3 R$58.9 bn/ EMBJ US$11.1 bn; and
3-month ADTV: EMBJ3 R$507 million / EMBJ US$103 million.

Shareholder Remuneration

For fiscal year 2024, the company approved on April 29th, 2025, the payment of R$51.4 million in dividends (R$0.07 per share) for the EMBJ3 shareholders base on May 12th, 2025, to be settled on May 23rd, 2025.

On April 29th, 2025, the company declared R$142.8 million (R$0.19 per share) in Interest on Equity (IoE) related to the 2nd quarter.

On August 07th, 2025, the company declared R$66.9 million (R$0.09 per share) in Interest on Equity (IoE) related to the 3rd quarter.

For the rest of fiscal year 2025 and beyond, the company intends to analyze the potential fiscal benefits from quarterly IoE declarations. These IoE values will be added with – if required – a top-up dividend to comply with the minimum 25% of net income payment established by Brazilian corporate law. The company will pay these monies in a single annual payment after the approval of the potential top-up dividend in the next calendar year shareholders' meeting.

Period	Declared Income	Approval Date	EMBJ3 Record Date[1]	EMBJ3 Payment Date[2]	Gross Amount Declared (R$ million)	Gross Value per Share (R$)	Gross Value per ADS (US$)[3]
FY24	Dividends	April 29th, 2025	May 12th, 2025	May 23rd, 2025	51.4	0.07	0.05
2Q25	IoE	April 29th, 2025	2Q26	2Q26	142.8	0.19	0.14
3Q25	IoE	August 7th, 2025	2Q26	2Q26	66.9	0.09	0.07
2025					209.7	0.28	0.21
					Dividend yield (%)[4]	**0.35%**	**0.35%**

[1] Shareholders on record at the close of trading in the B3 stock exchange will be entitled to receive the proceeds | Estimated for 2Q26, the exact date will be announced in November 2025.

[2] Payment date refers to EMBR3/EMBJ3; for ERJ/EMBJ the payment will follow applicable procedures from the U.S. depositary bank | Estimated for 2Q26, the exact date will be announced in November 2025.

[3] Estimated value (i.e. dependent on spot foreign exchange rate).

[4] Dividend yield was calculated with the share price as of September 30, 2025.

FINANCIAL STATEMENTS

Embraer S.A. Consolidated Income Statement

(in millions of U.S. dollars, except earnings per share and number of shares)

	3Q25	2Q25	3Q24	9M25	9M24
Revenue	**2,003.5**	**1,819.2**	**1.692,4**	**4,925.7**	**4,083.2**
Cost of sales and services	(1,659.0)	(1,466.3)	(1.377,6)	(4,039.2)	(3,359.7)
Gross profit	**344.5**	**352.9**	**314.8**	**886.5**	**723.5**
Operating Income (expense)					
Administrative expenses	(51.9)	(52.7)	(48.0)	(153.8)	(145.1)
Selling expenses	(85.6)	(88.9)	(77.9)	(245.5)	(230.8)
Expected credit (losses) reversal	(1.1)	(9.1)	0.5	(7.0)	(2.9)
Research expenses	(17.0)	(12.1)	(9.6)	(43.3)	(37.0)
Other income	20.8	17.0	162.3	62.5	237.9
Other expenses	(47.9)	(26.5)	(54.3)	(103.3)	(132.8)
Share of profit of investments accounted for under the equity method	(2.2)	(1.1)	(2.6)	(5.8)	(3.6)
Operating profit before financial income	**159.6**	**179.5**	**285.2**	**390.3**	**409.2**
Financial income	49.3	20.1	99.0	165.7	283.6
Financial expense	(99.1)	(133.6)	(123.8)	(394.6)	(284.8)
Foreign exchange gain (loss), net	(3.0)	(18.8)	(16.4)	(31.5)	(19.6)
Profit before taxes on income	**106.8**	**47.2**	**244.0**	**129.9**	**388.4**
Income tax	22.0	22.1	(62.3)	148.0	(71.8)
Net profit for the period	**128.8**	**69.3**	**181.7**	**277.9**	**316.6**
Attributable to:					
- Owners of Embraer	**116.6**	**78.6**	**178.8**	**268.6**	**306.9**
- Non-controlling interests	12.2	(9.3)	2.9	9.3	9.7
Weighted average number of shares (in thousands)					
Basic	733.9	734.0	734.6	733.9	734.6
Diluted	733.9	734.0	734.6	733.9	734.6
Earnings per share					
Basic	0.1589	0.1071	0.2434	0.3660	0.4178
Diluted	0.1589	0.1071	0.2434	0.3660	0.4178
Earnings per share - ADS basic (US$)	**0.6355**	**0.4283**	**0.9736**	**1.4640**	**1.6711**
Earnings per share - ADS diluted (US$)	**0.6355**	**0.4283**	**0.9736**	**1.4640**	**1.6711**

Financials are derived from unaudited statements.

Embraer S.A. Consolidated Cash Flow Statement
(in millions of U.S. dollars)

	3Q25	2Q25	3Q24	9M25	9M24
Operating activities					
Net income for the period	128.9	69.3	181.7	277.9	316.6
Adjustment to net income for items not affecting cash					
Depreciation and amortization expenses	71.5	59.6	67.7	181.7	169.6
Realization of contribution from suppliers	(7.2)	(5.9)	(8.6)	(17.2)	(18.6)
Losses (reversal) of impairment losses of inventories	(3.3)	4.2	1.6	8.5	5.1
Adjustment to fair value - Financial investments	7.4	22.7	13.8	22.8	19.9
Expected credit losses (reversal)	1.1	9.1	(0.5)	7.0	2.9
Loss on disposal of fixed assets	4.4	12.2	7.4	18.3	11.3
Income tax and social contribution	(22.0)	(22.1)	62.3	(148.0)	71.8
Accrued interest	38.0	37.9	43.9	111.2	133.9
Interest on marketable securities, net	(4.8)	(4.7)	(5.1)	(14.2)	(13.0)
Share of (profit) loss of investments accounted for the equity method	2.2	1.1	2.6	5.8	3.6
Foreign exchange gain (loss), net	2.9	14.6	15.1	25.3	18.6
Other provisions	35.4	(29.7)	51.4	(4.3)	51.3
Others	1.4	2.1	1.9	5.0	5.4
Changes in assets					
Financial investments	(108.4)	37.5	(165.0)	20.7	(116.2)
Derivative financial instruments	(71.0)	44.4	(82.9)	(68.6)	(169.8)
Accounts receivable	124.7	(108.5)	(37.7)	88.2	(70.7)
Contract assets	(10.6)	(110.2)	(120.5)	(174.8)	(235.1)
Customer financing	19.0	5.2	6.2	25.1	21.2
Inventories	(68.7)	(120.9)	(97.5)	(757.8)	(762.8)
Other assets	36.2	(30.8)	(134.3)	(45.8)	(190.8)
Changes in liabilities					
Trade accounts payable and Trade accounts payable - Supplier finance arrangements	28.5	29.8	116.3	235.5	392.2
Other payables	203.2	16.3	160.2	393.2	158.8
Contract liabilities	(4.3)	3.0	254.8	27.9	314.9
Taxes and payroll charges payable	(52.7)	30.3	(79.5)	(9.5)	(70.4)
Unearned income	2.4	2.2	-	6.2	(4.0)
Income tax and social contribution paid	(18.6)	(38.1)	(12.2)	(67.8)	(57.1)
Interest paid	(62.7)	(6.7)	(71.1)	(139.3)	(164.6)
1. NET CASH GENERATED (USED) IN OPERATING ACTIVITIES	**272.9**	**(76.1)**	**172.0**	**13.0**	**(176.0)**
Investing activities					
Acquisition of property, plant and equipment	(60.4)	(40.7)	(68.5)	(179.5)	(169.3)
Proceeds from sale of property, plant and equipment	4.5	8.5	-	15.4	-
Additions to intangible assets	(82.2)	(72.5)	(61.0)	(214.2)	(191.9)
Additions to investments in subsidiaries and affiliates, net of cash acquired	(12.2)	(0.1)	1.1	(12.3)	(14.3)
Acquisition of financial investments	(1.8)	(139.4)	(1.0)	(143.8)	(184.0)
Proceeds from sale of financial investments	44.0	56.9	2.3	104.9	37.3
Proceeds from loan granted	(40.3)	-	-	(40.3)	60.5
Dividends received	-	-	0.1	-	0.5
2. NET CASH USED IN INVESTING ACTIVITIES	**(148.4)**	**(187.3)**	**(127.0)**	**(469.8)**	**(461.2)**
Financing activities					
Proceeds from loans and financing	482.1	462.9	321.8	1,628.2	560.7
Repayment of loans and financing	(386.5)	(342.1)	(312.6)	(1,823.9)	(768.8)
Dividends payments	-	(9.1)	-	(9.1)	-
Receipt in the offering of subsidiary shares	210.0	-	65.6	210.0	65.6
Costs in the offering of subsidiary shares	(12.6)	-	(2.4)	(12.6)	(2.4)
Repurchases of common shares	-	-	-	(14.5)	-
Lease payments	(6.3)	(6.2)	(4.9)	(18.3)	(12.7)
3. NET CASH GENERATED (USED) IN FINANCING ACTIVITIES	**286.7**	**105.5**	**67.5**	**(40.2)**	**(157.6)**
Cash and cash equivalents at the beginning of the period	**654.0**	**813.0**	**716.5**	**1,563.0**	**1,626.3**
Increase (decrease) in cash and cash equivalents (1+2+3)	411.2	(157.9)	112.5	(497.0)	(794.8)
Effects of exchange rate changes on cash and cash equivalents	(0.8)	(1.1)	(4.0)	(1.6)	(6.5)
Cash and cash equivalents at the end of the period	**1,064.4**	**654.0**	**825.0**	**1,064.4**	**825.0**

Financials are derived from unaudited statements.

Embraer S.A. Consolidated Balance Sheet
(in millions of U.S. dollars)

ASSETS	3Q25	2Q25	3Q24
Current			
Cash and cash equivalents	1,065.4	654.0	831.5
Financial investments	699.5	603.6	643.5
Trade accounts receivable	234.5	356.9	253.9
Derivative financial instruments	54.5	46.1	105.6
Customer financing	2.1	5.7	13.8
Contract assets	712.7	786.9	743.8
Inventories	3,645.5	3,579.2	3,340.4
Income tax and social contribution	144.0	215.3	138.3
Other assets	314.0	269.9	410.2
	6,872.2	**6,517.6**	**6,481.0**
Non-Current			
Financial investments	316.6	347.7	296.4
Contract assets	84.8	-	2.2
Derivative financial instruments	0.3	-	0.6
Customer financing	3.0	18.3	28.2
Trade accounts receivable	3.2	1.5	1.5
Deferred income tax and social contribution	143.0	168.8	132.5
Other assets	223.8	183.9	205.9
	774.7	**720.2**	**667.3**
Investments	54.6	47.4	46.1
Property, plant and equipment	2,095.1	2,072.6	1,905.1
Intangible assets	2,667.1	2,606.8	2,466.9
Right of use	104.4	108.9	104.9
	4,921.2	**4,835.7**	**4,523.0**
Total Assets	**12,568.1**	**12,073.5**	**11,671.3**

Financials derived from unaudited information.

Embraer S.A. Consolidated Balance Sheet
(in millions of U.S. dollars)

LIABILITIES	3Q25	2Q25	3Q24
Current			
Trade accounts payable	1,197.0	1,167.5	1,159.6
Trade accounts payable - Supplier finance arrangements	51.0	50.6	48.4
Lease liability	20.3	21.0	18.3
Loans and financing	100.0	121.8	101.5
Other payables	531.1	413.3	411.9
Contract liabilities	2,595.4	2,733.6	2,126.1
Derivative financial instruments	35.3	82.1	29.3
Taxes and payroll charges payable	46.2	39.4	37.0
Income tax and social contribution	94.2	163.9	115.7
Unearned income	26.1	22.7	10.1
Provisions	100.6	94.3	99.6
	4,797.2	**4,910.2**	**4,157.5**
Non-Current			
Lease liability	95.6	98.0	94.7
Loans and financing	2,178.3	2,083.5	2,544.5
Other payables	320.9	248.5	139.5
Contract liabilities	717.0	583.1	725.5
Derivative financial instruments	24.4	43.4	18.4
Taxes and payroll charges payable	11.8	11.1	13.1
Income tax and social contribution	3.9	3.7	3.6
Deferred income tax and social contribution	230.8	285.0	330.7
Unearned income	11.0	12.0	14.0
Provisions	222.3	187.2	214.1
	3,816.0	**3,555.5**	**4,098.1**
Total Liabilities	**8,613.2**	**8,465.7**	**8,255.6**
Shareholders' Equity			
Share capital	1,551.6	1,551.6	1,551.6
Treasury shares	(42.7)	(42.7)	(28.2)
Revenue reserves	1,624.2	1,624.2	1,280.0
Share-based payment	53.3	52.3	49.5
Other comprehensive loss	(103.8)	(113.2)	(161.2)
Result in transactions with non-controlling interest	273.2	135.5	135.2
Retained earnings	229.9	125.8	307.0
Equity Attributable to owners of the Company	**3,585.7**	**3,333.5**	**3,133.9**
Non-controlling interest	369.2	274.3	281.8
Total Equity	**3,954.9**	**3,607.8**	**3,415.7**
Total Liabilities And Shareholders' Equity	**12,568.1**	**12,073.5**	**11,671.3**

Financials derived from unaudited information.

Reconciliation of IFRS and "NON-GAAP" information

Free Cash Flow

We define **free cash flow** as operating cash flow less additions to property, plant and equipment, additions to intangible assets, financial investments and other assets. Free cash flow is not an accounting measure under IFRS. Free cash flow is presented because it is used internally as a measure for the evaluation of certain aspects of our business. The company also believes some investors find it to be a useful tool for measuring Embraer's cash position. Free cash flow should not be considered as a measure of the company's liquidity or as a measure of its cash flow as reported under IFRS. In addition, free cash flow should not be interpreted as a measure of residual cash flow available to the company for discretionary expenditures, since the company may have mandatory debt service requirements or other nondiscretionary expenditures that are not deducted from this measure. Other companies in the industry may calculate free cash flow differently from Embraer for purposes of their earnings releases, which thus limits its usefulness for comparison between Embraer and other companies in the industry.

EBITDA LTM

Represents earnings before interest, taxation, depreciation, and amortization accumulated over a period of the last 12 months. It is not a financial measure of the company's financial performance under IFRS. EBIT, as mentioned in this press release, refers to earnings before interest and taxes, and for the purpose of reporting is the same as reported on the Income Statement as Operating Profit before Financial Income.

in millions of U.S. dollars

EBITDA RECONCILIATION LTM* (IFRS)	3Q25	2Q25	3Q24
Net Income attributable to Embraer	314.3	376.5	499.5
Non-controlling interest	1.7	(7.6)	15.9
Income tax (income) expense	(17.4)	66.9	40.5
Financial (income) expense, net	332.1	307.1	44.1
Foreign exchange (gain) loss, net	17.9	31.3	18.2
Depreciation and amortization	226.9	221.7	222.8
EBITDA LTM	**875.5**	**995.9**	**841.0**

** Last Twelve Months.*
Financials are derived from unaudited financial statements.

EBIT and EBITDA

Are presented because they are used internally as measures to evaluate certain aspects of the business. The company also believes some investors find them to be useful tools for measuring a company's financial performance. EBIT and EBITDA should not be considered as alternatives to, in isolation from, or as substitutes for, analysis of the company's financial condition or results of operations, as reported under IFRS. Other companies in the industry may calculate EBIT and EBITDA differently from Embraer for the purpose of their earnings releases, which limits EBIT and EBITDA's usefulness as comparative measures.

in millions of U.S. dollars

EBITDA RECONCILIATION	3Q25	2Q25	3Q24	9M25	9M24
Net income attributable to Embraer	116.6	78.6	178.8	268.6	306.9
Non-controlling interest	12.2	(9.3)	2.9	9.3	9.7
Income tax (income) expense	(22.0)	(22.1)	62.3	(148.0)	71.8
Financial (income) expense, net	49.8	113.5	24.8	228.9	1.2
Foreign exchange (gain) loss, net	3.0	18.8	16.4	31.5	19.6
Depreciation and amortization	64.3	53.7	59.1	164.5	151.0
EBITDA	**223.9**	**233.2**	**344.3**	**554.8**	**560.2**
EBITDA Margin %	11.2%	12.8%	20.3%	11.3%	13.7%

Financials are derived from unaudited financial statements.

Adjusted EBIT and Adjusted EBITDA

Are non-GAAP measures, and both exclude the impact of several non-recurring items, as described in the tables below.

in millions of U.S. dollars

ADJUSTED EBIT RECONCILIATION	3Q25	2Q25	3Q24	9M25	9M24
Operating profit before financial income (EBIT)	159.6	179.5	285.2	390.3	409.2
Expenses related to Eve's business combination	12.4	12.3	14.2	35.5	35.8
Eve Warrants	-	-	(1.9)	-	(1.9)
Adjusted EBIT	**172.0**	**191.8**	**297.5**	**425.8**	**443.1**
Adjusted EBIT margin %	8.6%	10.5%	17.6%	8.6%	10.9%

Financials are derived from unaudited financial statements.

in millions of U.S. dollars

ADJUSTED EBITDA RECONCILIATION	3Q25	2Q25	3Q24	9M25	9M24
EBITDA	223.9	233.2	344.3	554.8	560.2
Expenses related to Eve's business combination	12.4	12.3	14.2	35.5	35.8
Eve Warrants	-	-	(1.9)	-	(1.9)
Adjusted EBITDA	**236.3**	**245.5**	**356.6**	**590.3**	**594.1**
Adjusted EBITDA margin %	11.8%	13.5%	21.1%	12.0%	14.5%

Financials are derived from unaudited financial statements.

Adjusted net income

Is a non-GAAP measure calculated by adding Net Income attributable to Embraer Shareholders plus Deferred Income tax and social contribution for the period, as well as removing the impact of non-recurring items. Furthermore, under IFRS, for purposes of the calculation of Embraer's Income Tax benefits (expenses), the company is required to record taxes resulting from gains or losses due to the impact of the changes in the Brazilian real to the US dollar exchange rate over non-monetary assets (primarily Inventories, Intangibles, and PP&E). It is important to note taxes which results from gains or losses over non-monetary assets are considered deferred taxes and are accounted for in the company's consolidated Cash Flow statement, under Deferred income tax and social contribution.

in millions of U.S. dollars

ADJUSTED NET INCOME RECONCILIATION	3Q25	2Q25	3Q24	9M25	9M24
Net Income attributable to Embraer	116.6	78.6	178.8	268.6	306.9
Net change in deferred income tax & social contribution	(29.9)	(39.1)	50.8	(192.6)	30.7
Expenses related to Eve's business combination including financial result	10.4	10.6	11.9	31.0	30.5
Eve Warrants including financial result	(42.7)	68.8	(20.5)	(7.3)	(79.6)
Adjusted net income	**54.4**	**118.9**	**221.0**	**99.7**	**288.5**
Adjusted net margin	2.7%	6.5%	13.1%	2.0%	7.1%

Financials are derived from unaudited financial statements.

Working capital without Eve

Is a non-GAAP measure calculated by starting at selected Embraer's consolidated balance sheet figures and subtracting Eve's related working capital values. For working capital calculations, in the assets side of the balance sheet, we include inventories, trade accounts receivable, customer and commercial financing, contract assets and other assets. Meanwhile, in the liabilities side of the balance sheet, we include contract liabilities, trade accounts payable, supplier finance and other payables.

in millions of U.S. dollars

SELECT BALANCE SHEET DATA - EVE		3Q25	2Q25	3Q24	Δ qoq	Δ yoy
	Inventories	-	0.9	4.4	(0.9)	(4.4)
	Trade accounts receivable	-	-	-	-	-
A	Customer and commercial financing	-	-	-	-	-
	Contract assets	-	-	-	-	-
	Other assets	13.6	8.4	7.1	5.2	6.5
	Contract liabilities	-	1.8	1.5	(1.8)	(1.5)
	Trade accounts payable	3.1	3.1	4.4	-	(1.3)
B	Trade accounts payable - Supplier finance	-	-	-	-	-
	Other liabilities	59.1	37.0	22.7	22.1	36.4
Working Capital (A-B)		**(48.6)**	**(32.6)**	**(17.1)**	**(16.0)**	**(31.5)**

Financials are derived from unaudited statements.

in millions of U.S. dollars

ADJUSTED FREE CASH FLOW	3Q25	2Q25	3Q24
Adjusted net cash generated (used) in operating activities (*)	**381.3**	**(113.6)**	**337.0**
Net additions to property, plant and equipment	(55.9)	(32.2)	(68.5)
Additions to intangibles	(82.2)	(72.5)	(61.0)
Adjusted free cash generated (used)	**243.2**	**(218.3)**	**207.5**
Eve's free cash used adjusted	(57.1)	(56.7)	(33.6)
Adjusted free cash generated (used) w/o Eve	**300.3**	**(161.6)**	**241.1**

(*) Net of financial investments: 3Q25 US$108.4m, 2Q25 US$(37.5)m and 3Q24 US$165.0m.
Financials are derived from unaudited statements.

Ratios based on "NON-GAAP" information

SELECTED FINANCIAL RATIOS	3Q25	2Q25	3Q24
Total debt to EBITDA (i)	2.6	2.2	3.1
Net debt to EBITDA (ii)	0.2	0.6	1.0
Net debt w/o Eve to Adjusted EBITDA (iii)	0.5	0.7	1.3
Total debt to capitalization (iv)	0.4	0.4	0.4
LTM EBITDA to financial expense (gross) (v)	5.5	5.8	4.6
LTM EBITDA (vi)*	875.5	995.9	841.0
LTM Interest and commissions on loans (vii)*	158.9	173.1	181.4
Adjusted LTM EBITDA w/o Eve (viii)*	917.9	1,038.2	847.4

**In millions of U.S. dollars.*
Financials are derived from unaudited statements.

(i) Total debt represents short and long-term loans and financing including Eve (US$ billion).
(ii) Net debt represents cash and cash equivalents, plus financial investments, minus short and long-term loans and financing.
(iii) Net debt w/o Eve represents cash and cash equivalents, plus financial investments and intercompany loan receivable, minus short and long-term loans, less Eve's Net debt.
(iv) Total capitalization represents short and long-term loans and financing, plus shareholders equity (US$ billion).
(v) Financial expense (gross) includes only interest and commissions on loans.
(vi) The table at the end of this release sets forth the reconciliation of Net income to EBITDA, calculated on the basis of financial information prepared with IFRS data, for the indicated periods (US$ million).
(vii) Interest expense (gross) includes only interest and commissions on loans, which are included in Interest income (expense), net presented in the Company's consolidated Income Statement (US$ million).
(viii) The table at the end of this release sets forth the reconciliation of Net income to Adjusted EBITDA, calculated on the basis of financial information prepared with IFRS data, for the indicated periods (US$ million).

Investor Relations

CONFERENCE CALL INFORMATION
Embraer will host a conference call to present its 3Q25 results on:

Tuesday November 04, 2025

ENGLISH: 7:00 AM (NYTime) / 9:00 AM (SPTime).
Translation to Portuguese.

To access the webcast **click here**

Zoom webinar:

815 2157 6766

We recommend you join 15 minutes in advance.

About Embraer

A global aerospace company headquartered in Brazil, Embraer has businesses in Commercial and Executive Aviation, Defense & Security and Agricultural Aviation. The company designs, develops, manufactures and markets aircraft and systems, providing after-sales service and support to customers.

Since it was founded in 1969, Embraer has delivered more than 9,000 aircraft. On average, every 10 seconds an aircraft manufactured by Embraer takes off somewhere in the world, transporting more than 145 million passengers a year.

Embraer is the main manufacturer of commercial jets with up to 150 seats and the main exporter of high value-added goods in Brazil. The company maintains industrial units, offices, service centers and parts distribution, among other activities, in the Americas, Africa, Asia and Europe.

This document may contain projections, statements and estimates regarding circumstances or events yet to take place. Those projections and estimates are based largely on current expectations, forecasts of future events and financial trends that affect Embraer's businesses. Those estimates are subject to risks, uncertainties and suppositions that include, among others: general economic, political and trade conditions in Brazil and in those markets where Embraer does business; expectations of industry trends; the Company's investment plans; its capacity to develop and deliver products on the dates previously agreed upon, and existing and future governmental regulations. The words "believe", "may", "is able", "will be able", "intend", "continue", "anticipate", "expect" and other similar terms are intended to identify potentialities. Embraer does not undertake any obligation to publish updates nor to revise any estimates due to new information, future events or any other facts. In view of the inherent risks and uncertainties, such estimates, events and circumstances may not take place. The actual results may therefore differ substantially from those previously published as Embraer expectations.

This document contains non-GAAP financial information, to facilitate investors to reconcile Eve's financial information in GAAP standards to Embraer's IFRS.

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